uick to prosper in Children of party China

FAMILY TIES / Connections have always mattered, but never as much as today with decentralization and new economic opportunities abounding

BY KATHY CHEN The Wall Street Journ

club, ATE last year, when Wang Jun opened China's first business in skyscraper high

above this city's glittering night lights, the elite flocked to sip champagne and offer congratulations.

But few exuded the warmth of Xiao Rong, the youngest daughter of China's paramount leader, Deng Xiaoping. While other guests poligruff engineer-turned-financier, Ms. Xiao kissed him on one cheek, then prompted her 15-year-old daughter to "give Daddy a kiss" on the other. pping. While other guests polishook hands with Mr. Wang, a

Ms. Xiao and Mr. Wang aren't related, but their families are close. More than four decades ago, Mr. Deng and Mr. Wang's father fought in the revolution to bring communism to China. Their descendants remain tight: Wang Jun, who runs China International Trust & Investment Corp., or CITIC, is a business and golfing partner of Ms. Xiao's husband; Ms. Xiao's brother-in-law heads several CITIC subsidiaries; and Mr. Wang's niece works for Ms. Xiao's property company.

Family ties have always mattered in China, but never so much as

of control and growing economic op-portunities, power in China is being diffused. As the nation is prosper-ing, so are the children of the revo-lutionaries who founded the Comciety of the past, one leader reigned supreme; everybody else lived in rel-ative equality, which usually meant poverty. Now, with decentralization China, but never so much as ay. In the so-called classless so-

This small group claims a major hold on the power, wealth and opportunity that elude most of China's 1.2 billion people. Members of these loose, family-based alliances lead criticism of their lifestyles lives of privilege: attending the right schools, making the right friends, securing the right jobs — and stay-ing far from the limelight to avoid

All this makes China's ongoing leadership transition look ever more more leadership transition and dictatorship of one — Mao Tsetung or Mr. Deng — to rule by a Latin American-style eligarchy of powerful families.

Clan members "feel the future China is theirs and they're using their networks to ensure it," said writer Dai Qing, whose adoptive father, the late Marshal Ye Jianying, was patriarch of a powerful clan in thriving Guangdong province. Such networks, Ms. Dai said, mean "you promote my son while I promote yours, and your bank helps my expect company while my company. company while my company

doesn't prevent them from profiting.
Members of the big clans often are
more open to the West, where many of economic change -Leading clans have a vital stake in keeping the country on the path so long

have inside knowledge of how China works; Margaret Ren, a daughter-in-law of former premier Zhao Ziyang, deposed during the Tiananmen Square crackdown, is managing director of Bear, Stearns & Co. in clan connections. CS First Boston Inc. employs the daughter of Communist Party propaganda chief Ding Guangen, while Smith Barney has hired the daughter of Vice-Premier Zou Jiahua. Even members of out-of-favour clans can be assets since they Hong Kong. the top families, and some firms have already discovered the value of studied or sent children Any Western company doing busiess in China is likely to deal with families, firms

Alleged economic crimes, for example, led to the downfall earlier this year of the Zhou Guanwu clan, which ran one of China's largest steel companies. Public anger runs deep over the privileges top families enjoy. And intraclan competition and conflicts make the families less a unified force than a loose grouping that could unite if their interest are The right family name, however, isn't an iron-clad guarantee of success — or immunity from the law. And

days of Mr. Deng, his raum, mains powerful, boasting a vice-min-Though these may be the waning of Mr. Deng, his family remous influence as secretary to her ailing father, and his son, Zhifang, ister and two corporate daughter, Ms. Xiao, w wields enor.

heads a fast-growing property company called Grand Development Co.
Since opening in 1991, Grand Development has expanded to 14 cities and taken roles in more than 100 real-estate projects. "People know our background, so they all want to do business with us," a company executive said. "We can get land no one else can. We can see officials no one else can."

give him first choice of good projects or they might let him pay later for a piece of land." A Hong Kong developer added: "When Zhifang goes to any city the mayor wants to see him. They'll

are using their privileges to get rich, an opportunity that didn't exist be-fore the economic changes. They are placing their kin in government, Now China's clans are seeking to institutionalize their power. They power

chairman's office at China Ocean. He checks in only briefly each day, though he draws a monthly salary equivalent to a factory worker's annual pay. He has use of a sports car with driver and occasional access to Helicopter Corp. and the older brother of CITIC's Wang Jun. In the frenetic Shenzhen Special Economic Zone just north of Hong Kong, the official lunch hour has long passed when Wang Bing drifts into his when Wang Bin chairman's office party or military posts.

Take the case of Wang Bing, 57year-old chairman of China Ocean
Helicopter Corp. and the older

company me, he said, he plays golf free at a me, he said, he plays golf free at a often with another who runs a big computer y—or hunts rabbits in Aus-

airplanes, he recalled the opposition China Ocean encountered when it was first set up in 1983 to break the monopoly over helicopter services held by the Civil Aviation Adminis-Life wasn't always so easy. Sitting in his office surrounded by model tration of China.

"enthusiastic support of our company," Wang Bing said. An introduction by Marshal Ye, patriarch of the Ye clan, helped get China Ocean's first contract, with Occidental Petro-But other friendly families helped. Zhao Ziyang, the party chief later deposed, wrote a letter calling for calling ion

leum Corp.

When China Ocean sought an additional shareholder in the late 1980s, CITIC, which is run by his brother, injected \$1.2-million for

its tumultuous history, some clans claim regional power bases. Most of the huge Like the ike the warlords who occasion carved China into fiefs during

region, they have built a sprawling business empire with interests in real estate, telecommunications, air transport and jewelry decade e huge Ye clan have stayed — and ospered — in the south.
Seizing opportunities brought by decade of blistering growth in the

get the go-ahead to set up China Carrie Enterprises Ltd. Today, China Carrie is a large commercial arm of the capitalist-minded People's Liberation Army, with interests in trade hou among their friends. One of their closest ties is to the leader of another powerful clan, former Chinese president Yang Shangkun, who helped Marshal Ye's son, Xuanning, The clan has deep roots in Guang dong, with the governor, the vice governor and the mayor of Guangz

in one of its biggest jewelry chains and an up-and-coming merchant bank, PW Asia (Holdings) Ltd.; anand property.

The Guangdong clan is even el bowing its way into the neighbour-ing British colony of Hong Kong and the Portuguese enclave of Macau. Ye Xuanping's son Xinfu has interests Ye owns a huge apartment in Kong with a dozen servants fountain in the living room,

party, according to a visitor.

To maintain their power and privilege, China's clans also seek high government and military

a person who has worked for them said, is "to transform the Communist Party from a revolutionary party to a ruling party." That means building a stable, prosperous China under a strong central government. ©1995 Dow Jones & Co. Inc., all rights reserved. goal of clan politicians.